## ELISE action Webinar Series

Location
interoperability state
of play
Results of a Europe-wide
maturity assessment

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European Location Interoperability Solutions for e-Government

> Enabling Digital Government through Geospatial and Location Intelligence



### What is ELISE?

### A BIT OF HISTORY...

0 2004

IDABC: Interoperable Delivery of European eGovernment Services

0 2010

ISA: Interoperability solution for public administrations

• Actions

ARESINA

2016

ISA<sup>2</sup> Interoperability Solutions for European Public Administrations, Businesses and Citizens

ELISE

**2021** 

DIGITAL Digital Europe Programm

ELISE builds upon the outcomes of the former ISA actions EULF and ARE3NA. It is the only action of the ISA<sup>2</sup> Programme, aiming to improve Digital Government through Location Interoperability.

#### WHAT?



#### ----- WHAT FOR?

To support Digital Government Transformation by making the best use of location data and technologies in an interoperable manner



For all: citizens, businesses and public administrations

Location-enabled Digital Government Transformation







# **ELISE action objectives**



**ELISE** action



### Policy support

Supporting different policy initiatives at European and national levels



### Emerging trends and technologies

Discovering how emerging trends and technologies enable more effective use of location data for policy and digital public services



## Interoperable frameworks and solutions

Providing reusable interoperable cross-border and cross-sector frameworks and solutions for public administrations, business and citizens



## Building a Knowledge base

Building a Geo-Knowledge base to inform and train stakeholders and promote the adoption of good practices and innovations in location data



# ELISE outputs and topics









GEO KNOWLEDGE BASE SERVICE Evolution of Spatial Data Infrastructures Support of data ecosystems

Technologies for location -enabled innovation Collaboration models

Spatial skills for Digital Government Transformation Location data privacy

Improving access to spatial datasets

Supporting cross-border and cross-sector data sharing

Location intelligence for policy and digital public services

Supporting innovation, growth and Return of Investment

Managing data quality

Supporting the creation of common EU public services



## Our speakers

## **Massimo PEDROLI**

Senior consultant in Public Sector

Deloitte.

## Ray BOGUSLAWSKI

**External Consultant** 

European Commission Joint Research Centre

The views expressed are purely those of the authors and may not in any circumstances be regarded as stating an official position of the European Commission.



## What we will cover today



1. EULF Blueprint and LIFO



2. LIFO analytical model



3. LIFO 2020 results



4. LIFO resources



5. How to use LIFO



6. Q&A

EULF Blueprint and LIFO

### EULF Blueprint – What is it?



A **European 'location interoperability framework'** with **guidance** for the **exchange** and **use** of location information in government policy and digital public services, allied closely to the interoperability principles and scope of the **EIF** 



Online and downloadable versions







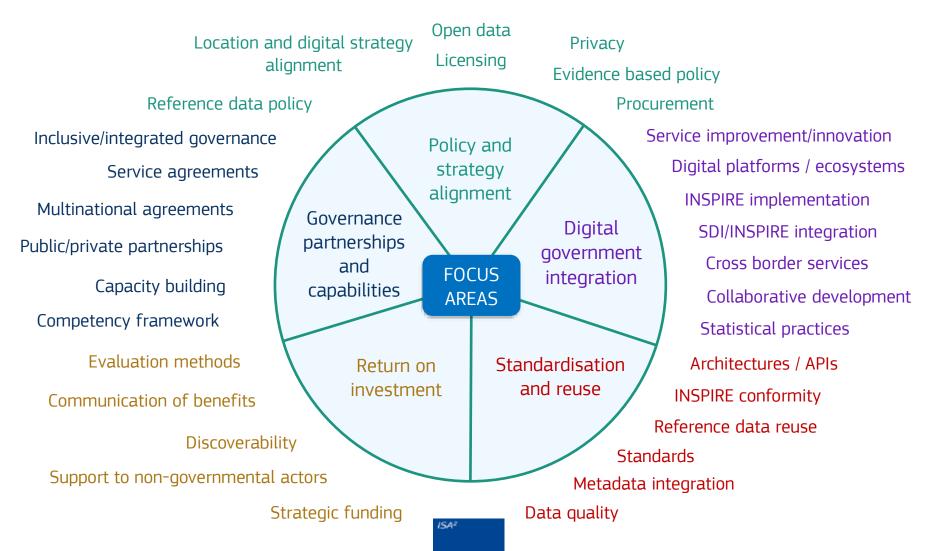
Adoption monitored through the LIFO

Location Interoperability Framework Observatory (LIFO) | Joinup

European Union Location Framework (EULF) Blueprint | Joinup

### **EULF Blueprint and LIFO topics**



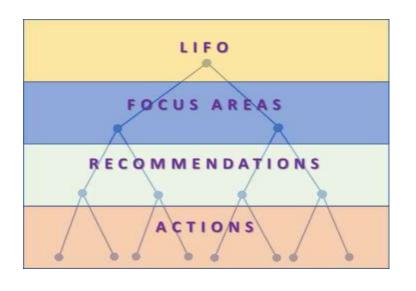


LIFO analytical model

### The LIFO analytical model 1/2



### LIFO monitors adoption of the EULF Blueprint recommendations



### A "balanced scorecard" approach

Level	No.	Scoring method
LIFO	1	Average of the 5 Focus area indexes
Focus area	5	Average of scores for all recommendations associated with a focus area
Recommendation	19	Average of normalised scores for all indicators associated with a recommendation
Action	48	Scores calculated using different scoring methods, converted to standard normalised scores in range 0-1.

### The LIFO analytical model 2/2



### **Indicator types**

- **Primary indicators**, specifically created for LIFO and measured through direct questions to the panel of LIFO contact points
- Secondary indicators, taken from external sources and relating to principles relevant to the scope of LIFO

### **Examples**

Datasets and means of access relating to the Open Data Directive
GDPR readiness
Standards applied
Use of INSPIRE datasets



#### **Examples**

Datasets and means of access under the INSPIRE Directive

Policies on reuse of public sector information by the private sector (from the EDP)

### Data collection for primary indicators

• Organised as an online **questionnaire**, where respondents are asked to provide information in the form of a reply to a closed question (open questions are used only to provide additional information to clarify the indicator). For example:

#### **Indicator**

Use of location-based analysis for evidence-based policy making



#### **Question**

Is location-based evidence and analysis used to help in developing relevant policies and monitoring outcomes?

LIFO 2020 results

## Participating countries



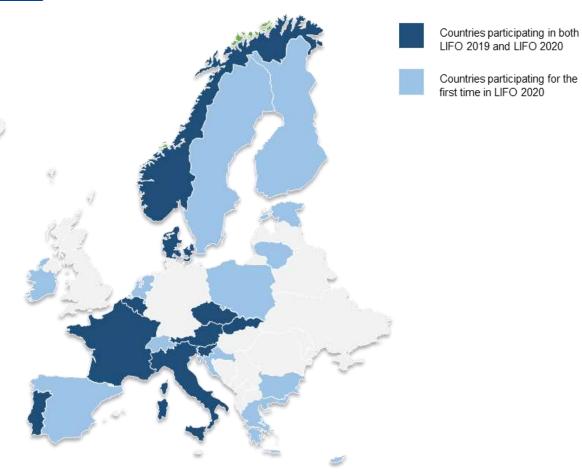


10 countries participated in 2019

**23 countries** participated in **2020** 

In addition to Austria, Belgium, Czech Republic, Denmark, France, Italy, Norway, Portugal, Slovakia and Slovenia...

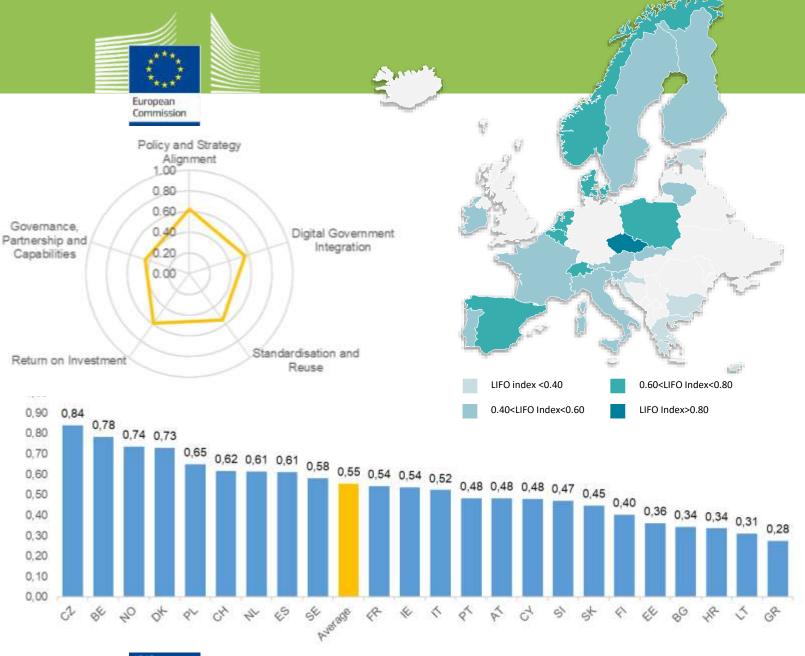
new participants were: Bulgaria, Croatia, Cyprus, Estonia, Finland, Greece, Ireland, Lithuania, Netherlands, Poland Spain, Sweden and Switzerland





### LIFO results summary

- Average good level of location interoperability maturity: the LIFO index for the 23 countries is 0.55
- the **Policy and Strategy Alignment** focus area has the **highest score** of 0.62, followed by Return Investment (0.58),Digital **Government** Integration (0.57)and Standardisation and Reuse (0.55): the Governance, Partnerships and Capabilities focus area stands apart with the lowest score (0.45)
- **Four outliers** (Czech Republic, Belgium, Norway and Denmark) with excellent scores in all focus areas, and five more countries (Poland, Switzerland, The Netherlands, Spain, France and Sweden) positioned above the average
- All countries have offered some examples of best practices in one or more focus areas

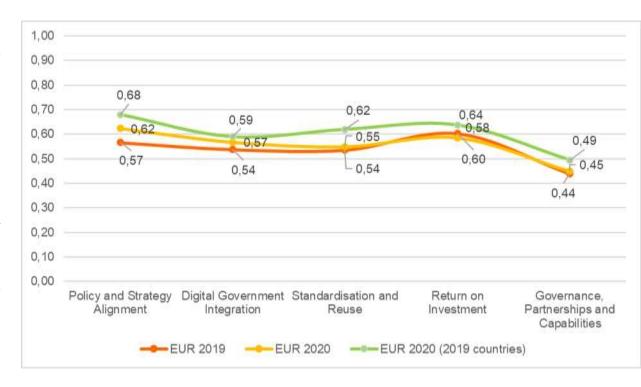


## LIFO results summary – 2019 vs 2020



For the countries that participated **both in LIFO 2019 and LIFO 2020**, the EU average LIFO index has **increased from 0.54 to 0.60**. This can be attributed to the positive variations in the following focus areas:

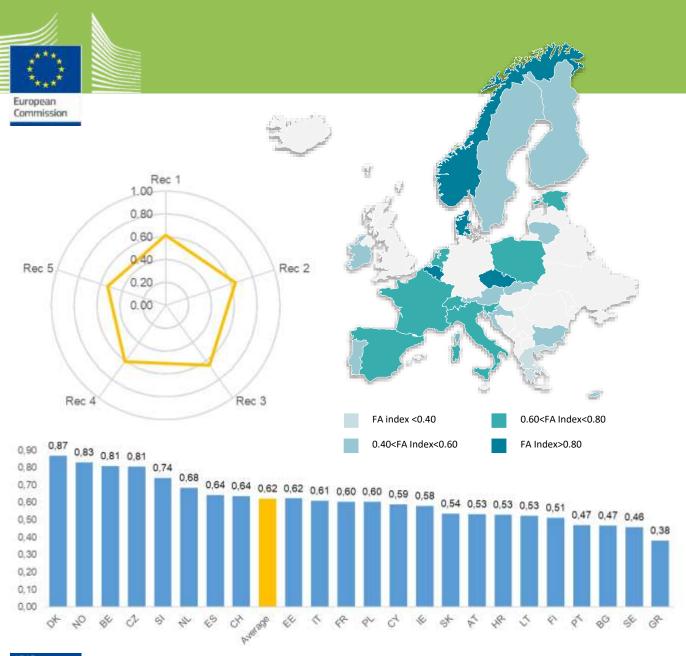
- Policy and Strategy Alignment increased by 0.11
  - Improvements under Recommendation 3: organisations fully prepared for the GDPR in more than half of the countries
  - Improvements under Recommendation 5: documents for public sector procurements of location data specifically referring to INSPIRE Directive or other relevant standards
- Standardisation and Reuse increased by 0.08
  - significant progress in the **compliance of datasets and network services** to the relevant **INSPIRE implementing regulations** and to the good scores the new indicators on the **use of metadata to facilitate joint discovery of spatial and non-spatial data** (*Recommendation 12*)
- Governance, Partnerships and Capabilities increased by 0.06
  - more frequent resort to **public-private partnerships** (*Recommendation 18*)
  - adoption of a more structured approach to training and awarenessraising (Recommendation 19)



## Focus Area *Policy and Strategy Alignment* – 2020 results

This is the focus area with the highest average maturity, which acknowledges the attention paid to the strategic dimension of location interoperability:

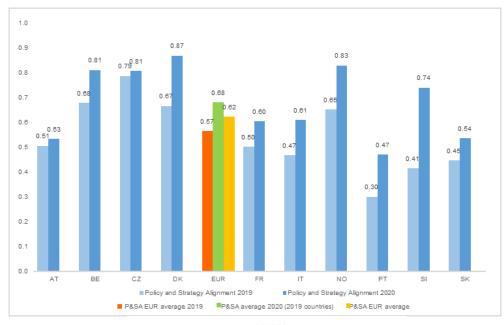
- Good general level of alignment between location and digital government strategies; several countries however do not have a specific location strategy (Rec. 1)
- **Location data frequently** (but not universally) **open and available free of charge**; attribution of data sources generally required (*Rec. 2*)
- Most controllers/processors of public sector location data are fully GDPR-prepared (Rec. 3)
- **Location-based evidence and analysis** is quite often used to help in developing relevant policies and monitoring their outcomes (*Rec. 4*)
- **Public procurement of location data and related services** refer to relevant standards but only very rarely to a standards-based architecture (*Rec. 5*).



## Focus Area *Policy and Strategy Alignment* – 2019 vs 2020 results



- Significant increase in the score under *Recommendation 3*: Most organisations controlling and processing public sector location data now **fully prepared for the GDPR** in almost all countries
- Significant increase in the score related to Recommendation 5: documents for public sector procurements of location data and services now specifically refer to the applicable parts of the INSPIRE Directive or other relevant standards in almost all countries
- Increase in the score under Recommendation 4: location-based evidence and analysis now used to help in developing relevant policies and monitoring outcomes in most relevant policy topics in half of the countries
- Improved performance under Recommendation 1: significant degree
   of alignment reached between location information strategies and e government strategies in more than a half of the countries
- No change with regard to Recommendation 2

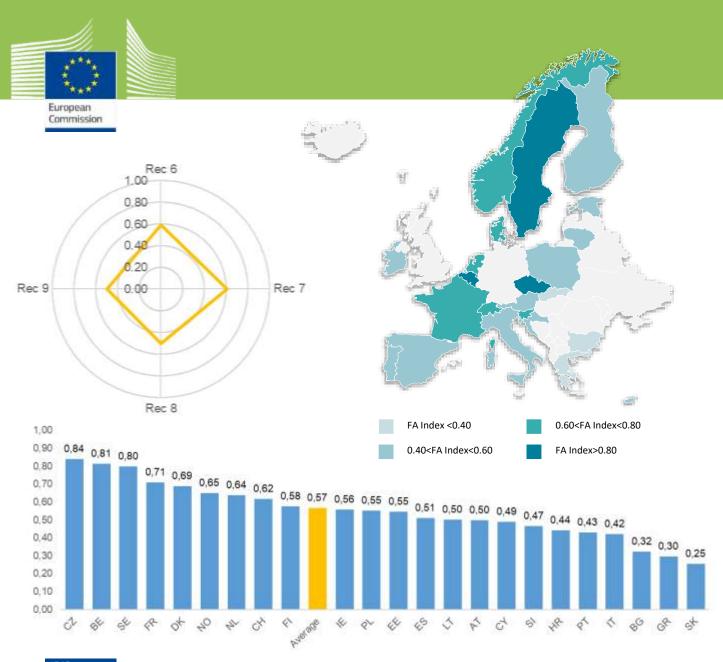




### Focus Area *Digital Government* Integration – 2020 results

## Extensive usage is made of location data and solutions but, in general, without a real breakthrough approach:

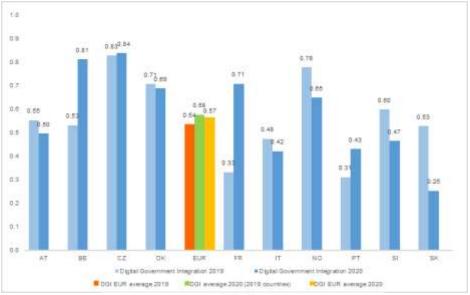
- Most countries make rather basic or, in some cases, even sub-optimal use of location information for developing and delivering digital public services (Recommendation 6).
- **Public sector SDI is used by the private sector and other organisations** for the delivery of innovative applications and services, but the practice is extensively applied in only a minority of countries. **INSPIRE** is a **reference SDI** for **cross-border services**, rarely for national ones (*Recommendation 7*).
- Open and collaborative methodologies are not used extensively for the design and improvement of location-enabled digital public services (*Recommendation 8*).
- Integration of location and statistical information is not yet mature in producing location-based statistics (*Recommendation 9*).

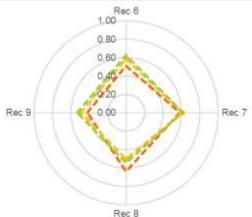


## Focus Area *Digital Government Integration* – 2019 vs 2020 results



- Average of the ten countries that have participated in 2019 and 2020 only slightly increased, but with significant positive (Belgium, France, and Portugal), and negative (Norway, Slovenia and Slovakia) deviations
- Average score of all 23 countries aligned with average of the 10 original countries
- Marginal improvement under Recommendation 9: slight extension of the range of actions undertaken to fully exploit the integration of location and statistical information in producing location-based statistics in half of the countries
- Marginal improvement under Recommendation 6, partly linked to the change in the questions and scales related to the simplification and modernisation of digital government services and processes
- Lower score related to Recommendation 8:, mostly linked to the change of scale of the indicator on to the adoption of an open and collaborative methodology to design and improve location-enabled digital public services
- European average unchanged with regard to Recommendation 7

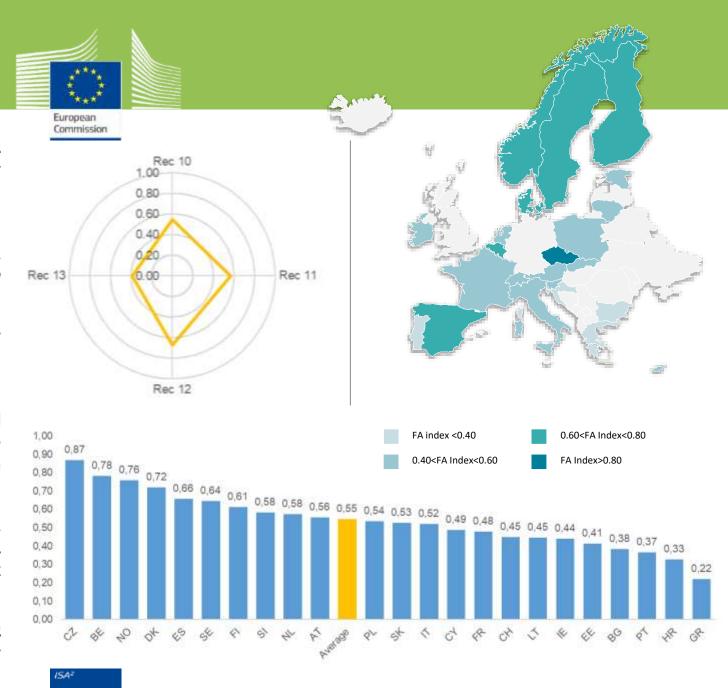




## Focus Area *Standardisation and Reuse* – 2020 results

Reuse of authentic data, data services and relevant technical solutions is well established and a good array of geospatial domain standards is applied:

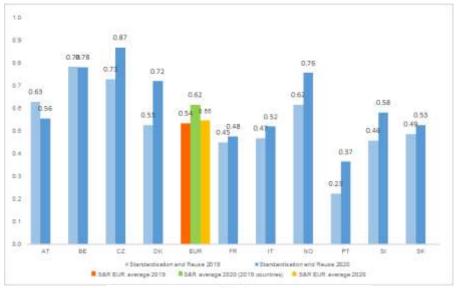
- Architecture for location data and services in the SDI fitting within a national ICT architectural framework implemented in almost half of the countries (Recommendation 10)
- Mostly ad-hoc approach for monitoring new technological developments in the geospatial domain (Recommendation 10)
- Reuse practices of existing authentic data, data services and relevant technical solutions adopted in more than half of the countries. Several registries of location information implemented (Recommendation 11)
- Several geospatial domain standards adopted in almost all countries. High level of alignment of spatial data modelling and sharing with European standards in almost half of the countries (Recommendation 12)
- Only a limited range of initiatives adopted in most countries to manage and improve location data quality (Recommendation 13)



## Focus Area *Standardisation and Reuse* – 2019 vs 2020 results



- Progress in almost all countries participating in both years, particularly in CZ, DK, NO
- Positive trend related to Recommendation 12: higher confirmity of spatial data sets with Regulation (EU) No. 1089-2010 and of network services with Regulation (EC) No. 976-2009. positive results also on two additional questions on use of metadata to facilitate discoverability of spatial data
- European average stable under *Recommendation 10* and *Recommendation 13*
- Slightly lower score related to *Recommendation 11*, due to the recalibration of an indicator on the establishment of location information registries

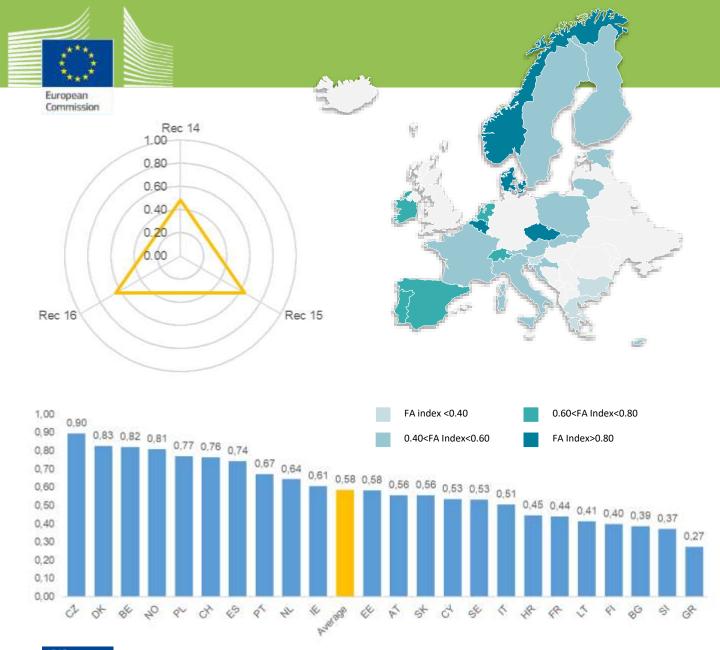




## Focus Area *Return on Investment* – 2020 results

This area presents the second highest maturity, thanks to the communication of availability and benefits of location information and to the actions taken to facilitate the reuse of public location data by non-governmental actors:

- Frequent **systematic approach to communicate** the availability and benefits of location data (*Recommendation 15*)
- A number of interconnected portals and websites
  facilitate the search and reuse of location data. Some
  countries have implemented or planned an array of
  actions to actively support private, non-profit and
  academic players in the development of new products
  and e-services using public location data
  (Recommendation 16)
- On the negative side, there is scarce consistency in the approach to the performance and benefits monitoring of location information (Recommendation 14)



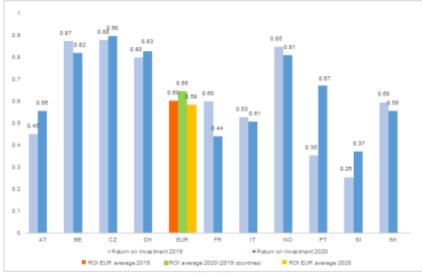


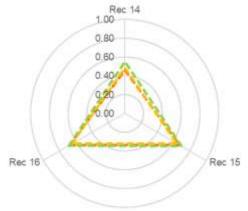
## Focus Area *Return on Investment* – 2019 vs 2020 results



Increase of the average index for the 10 countries participating in both years, especially due to increases for AT, PT and SI thanks to a more mature approach to monitoring of location information benefits:

- Practices under Recommendation 14 (more extensive methods and scope of performance monitoring, extended array of actions for impact-based improvement in location-enabled processes) have seen some improvement. This has not however raised the recommendation index significantly, which remains the lowest in this focus area. The additional participating countries have not contributed to raising the average for the whole group of 23 countries
- Recommendation 15: slight increase of the index for the 10 countries participating in both years thanks to the more mature communication approach implemented by Austria, Portugal and Slovenia; progress offset by the new participating countries
- Recommendation 16: slight increase due to additional measures to make the process of searching for and accessing location data easier for stakeholder implemented in more than half of the countries – progress offset by the new participating countries on the 23-countries average

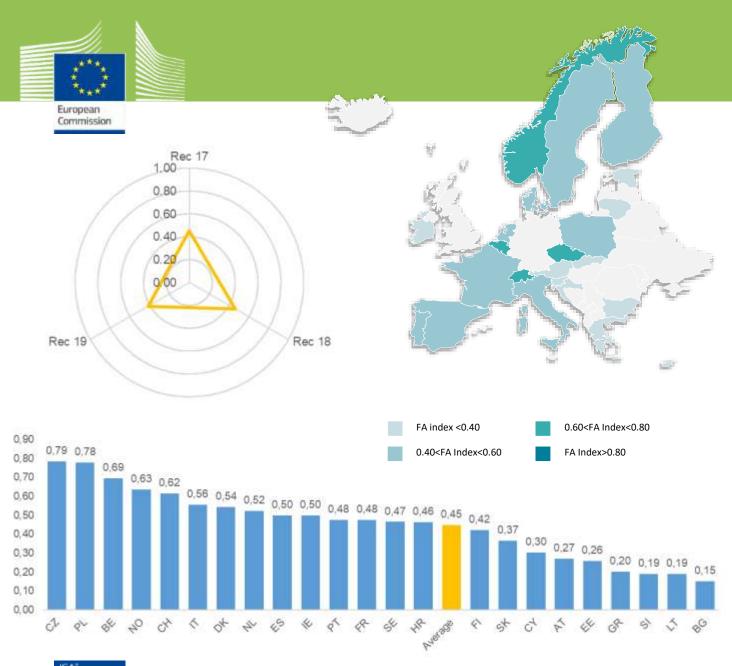




## Focus Area *Governance, Partnerships* & *Capabilities* – 2020 results

Area with the lowest maturity, reflecting the limited number of partnerships established to ensure the successful development and exploitation of SDIs and the unstructured approach to raise awareness and develop geospatial skills

- Good processes for the governance of location information that however do not effectively involve all relevant stakeholders (Recommendation 17)
- Frequent agreements between public authorities to provide public services using location data: still few cases exist between public and private partners or with public administrations of other countries (Recommendation 18)
- Many organisations undertake some training activities but not under a strategic approach and/or as part of a recognised geospatial competency framework (Recommendation 19)

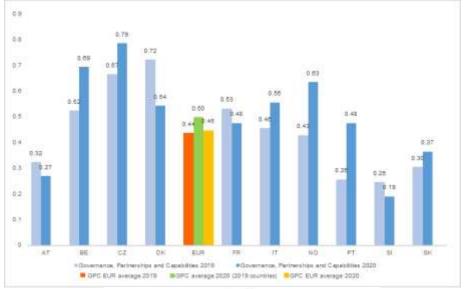


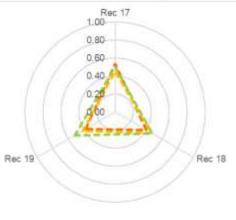


# Focus Area *Governance, Partnerships* & *Capabilities* – 2019 vs 2020 results

- \*\*\*\*

  European
  Commission
- Lower score under Recommendation 17: recalibration of the indicator on the joint governance of the organisations in charge of the SDI and of eGovernment; the new participating countries are positioned on average below the 2019 index:
- Adoption of a more extensive approach to training and awareness-raising (Recommendation 19)
- More frequent resort, although still limited, to publicprivate partnerships (Recommendation 18)





--- EUR 2019 --- EUR 2020 --- EUR 2020 (2019 countries)

### Some examples of best practices





#### Hinderpremie

It is a geospatial-based solution that supports the process for granting compensations to small businesses that are seriously hampered by ongoing roadworks.

The compensation is allocated through an automated procedure taking into account all roadworks that have to be registered in an official platform and the associated validated addresses.



### **RÚIAN**

The Register of Territorial Identification, Addresses and Real Estates is an integral part of the whole system of public administration base registries.

The main benefit of the system of basic registers is the creation of a set of reference data, which are binding for the performance of agendas in public administration.



#### **PELL**

PELL offers a digital platform to evaluate the performance of public lightning infrastructures through the harmonised collection of georeferenced identity data in each municipality. PELL supports the modernisation of public lightning management and enables optimal exploitation of public lighting infrastructures (e.g. use them to install additional value added services – WiFi hotspots, cameras...).



#### Oskari

Oskari is an open source framework for easily building multipurpose web mapping applications based on distributed SDIs such as INSPIRE.

Oskari offers an easy-to-use wizard for creating embedded maps. It is ready to connect to INSPIRE data services or other data sources with standard OGC APIs. It is used extensively in Finland and abroad.



### Study on the value of Addresses Web API

The Danish Addresses Web API (DAWA) offers access to data and functionalities for Denmark's Authoritative Addresses. DAWA's address data value relies on the assessment of efficiency gains (DKK 950 million /year) using existing literature cases, data on actual use of DAWA and on savings in a sample of organisations. The analysis has been accompanied by a sensitivity assessment to evaluate its trustworthiness.



### **Norway Digital**

Norway digital is a collaboration framework between organisations and bodies that are responsible for providing location information and / or major users of such information. Norway digital is regulated by common technical and administrative obligations based on the Geodata Act and common agreed requirements.





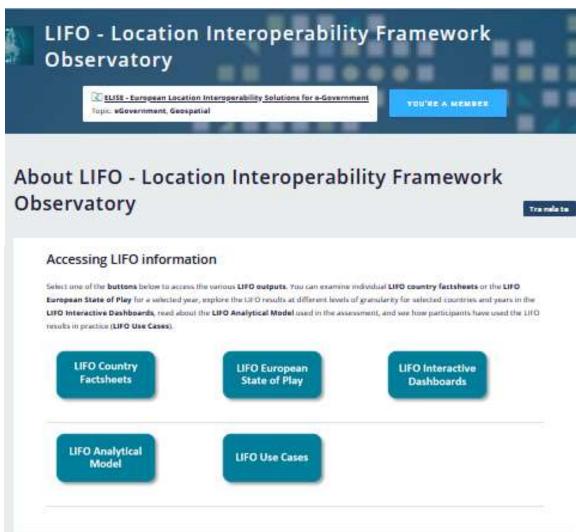
### LIFO Joinup solution



#### All LIFO resources in one place:

- 2019 and 2020 country factsheets
- 2019 and 2020 European State of Play
- Interactive Dashboards
- Analytical Model
- Case studies

Ready for consultation and reuse





## LIFO resources at a glance



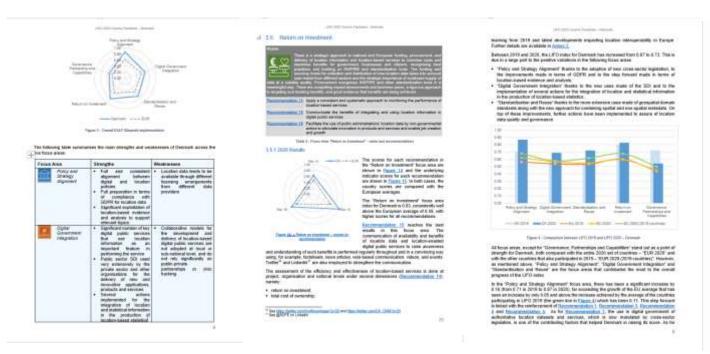


### LIFO Country factsheets





23 Country factsheets



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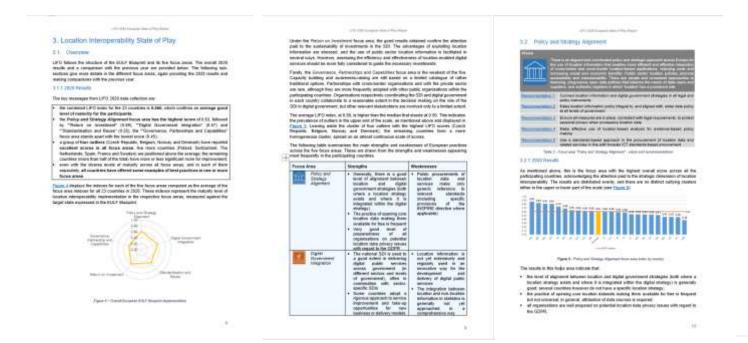
- overall summary with LIFO Index score, scores for each focus area, main strengths and weaknesses
- detailed analysis per focus area, recommendations and underlying indicators
- **2019-2020 comparisons** for countries participating in both years
- Country best practices relevant for specific recommendations

### LIFO European State of Play





European state of play



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- overall summary with LIFO Index score, scores for each focus area, main Europe-wide strengths and weaknesses
- detailed analysis per focus area, recommendations and underlying indicators
- **2019-2020 comparisons** with averages of full group of countries and subset of countries participating in both years
- Selection of country best practices relevant for specific recommendations

### LIFO Interactive Dashboards

#### What are they?

A set of interactive tools enabling users to navigate through a series of charts displaying the level of implementation of the EULF Blueprint in participating countries at four different levels of aggregation::

- LIFO Index
- Focus Areas
- Recommendations
- Indicators

#### What are users able to do?

The LIFO Interactive dashboards enable users to identify strengths and areas of improvement, compare the status of different countries and find out more about the related EULF Blueprint guidance.

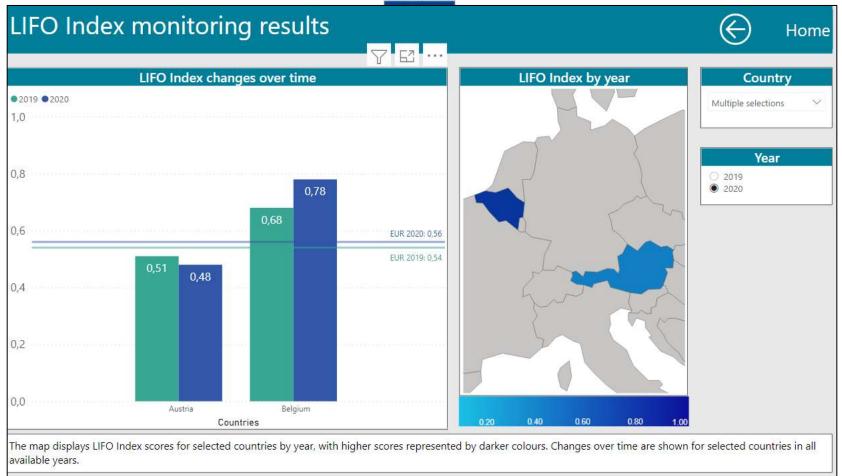




Dashboards are available at:

## LIFO Interactive Dashboards LIFO Index

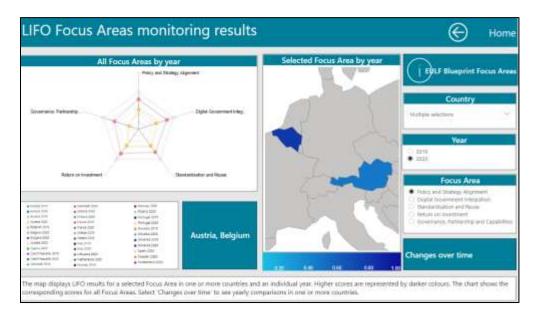


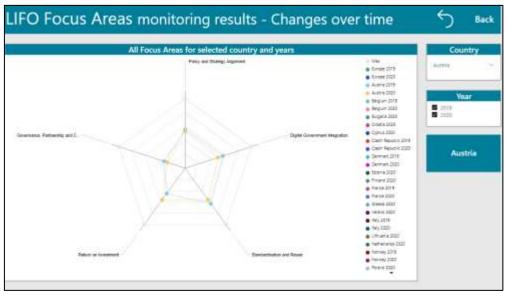


- Evolution of the LIFO Index over time (bar chart)
- Comparison between countries on the performance of the LIFO Index in a *given year* (heat map)

### LIFO Interactive Dashboards Focus area Indexes



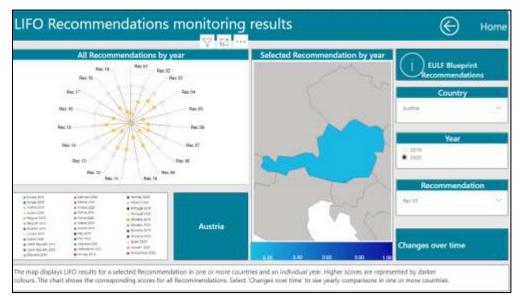


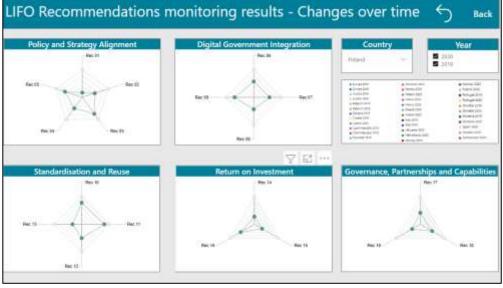


- Comparison between countries on the performance of **all** Focus Area Indexes in a **given year** (spider chart)
- Comparison between countries on the performance of a single Focus Area Index in a given year (heat map)
- Performance of a single country under all focus area indexes over time (spider chart)

## LIFO Interactive Dashboards Recommendation Indexes



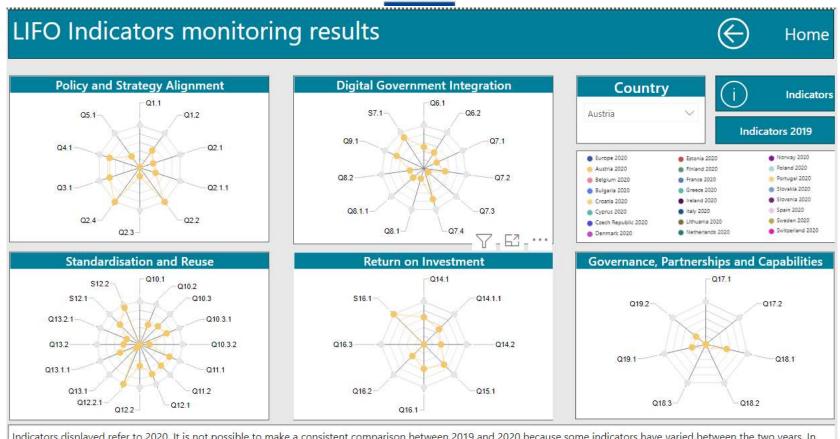




- Comparison between countries on the performance of **all** Recommendation Indexes in a **given year** (spider chart)
- Comparison between countries on the performance of a **single** Recommendation Index in a **given year** (heat map)
- Performance of a *single* country under *all* Recommendations Indexes, clustered by their respective Focus Areas, *over time* (spider chart)

## LIFO Interactive Dashboards Indicators





Indicators displayed refer to 2020. It is not possible to make a consistent comparison between 2019 and 2020 because some indicators have varied between the two years. In the dashboards, only 2020 data is provided. Select 'Indicators 2019' to see indicators refer to 2019' with 'Indicators displayed are for 2020. Note: It is not possible to make a fully consistent comparison between 2019 and 2020 because some indicators have varied between the two years.

• Comparison between countries on the performance of **all** indicators, clustered by Focus Area, in a **given year** (spider chart)

# LIFO Interactive Dashboards walk-through



### Let's have a quick walk-through!



### Case studies



Assessment in four dimensions based on interviews with representatives of four countries: Czech Republic, Italy, Norway, Slovenia'

- Holistic approach to location interoperability
- Opportunities for Europe-wide benchmarking
- Bring out possible location interoperability gaps
- Enlarge networks and establish connections with eGovernment stakeholders
- Opportunity for awareness raising on location interoperability
- Working groups to review and plan implementation measures
- Mechanism to monitor the use of location information in digital public services
- Design of rules about High Value Datasets and dynamic data
- Development of a tool to build data extraction logic
- Improved features of national portals
- Organisation of webinars to communicate the benefits of location interoperability

LIFO process added value for location interoperability

LIFO online tools



Usage of LIFO results

<u>alth</u>

- User-friendly dashboards to visualise and interpret data
- Monitoring results at different levels to help better understand the process and impacts of different factors
- Dynamic comparisons between countries in different EULF Blueprint focus areas / recommendations
- Could evolve as impact asssesment / self-assessment tools
  - Exploitation of national INSPIRE coordination committees
  - Engagement of national as well as local / municipal stakeholders
    - Connection with / engagement of external (non-public) stakeholders
    - Communication of LIFO results to geospatial / INSPIRE community
    - Engagement / coordination with eGovernment stakeholders



How to use LIFO

### How to use LIFO



**Role-based views** of EULF Blueprint can be leveraged to

better exploit LIFO resources





... let's follow one of them as an

example: Lucy, a **policy maker** wanting to explore which actions to take to improve policy making through better use of location

information

... users in each of those roles can build their own user journey to exploit LIFO resources together with the LIFO Blueprint...





Search best practices Country factsheets +

European State of Play + **EULF** Blueprint



**Identify recommended** actions **EULF Blueprint** 

**Monitor progress** LIFO analytical model



**Share outcomes** LIFO Joinup solution

### How to use LIFO Identify opportunites for improvement



...look at the country results on the **factsheet** and the **dashboards** and identify **areas for improvement** in relevant focus areas, recommendations and indicators

#### 3.2. Policy and Strategy Alignment

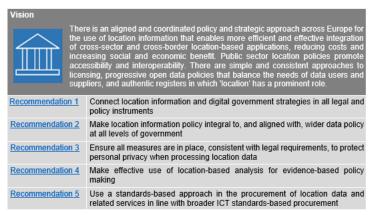


Table 2 - Focus Area "Policy and Strategy Alignment" - vision and recommendations

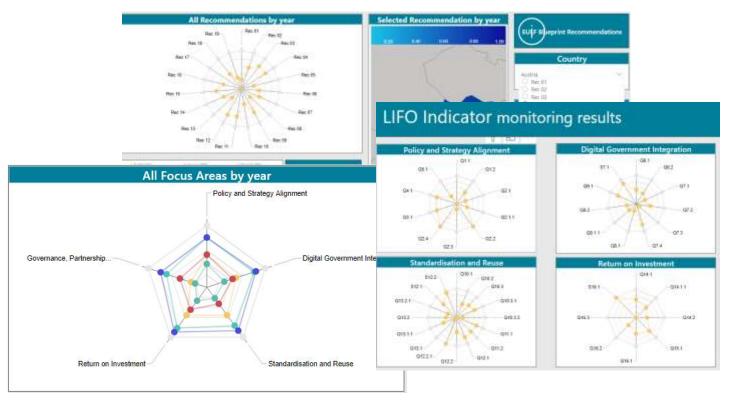
#### 3.2.1 2020 Results



Figure 5 - Policy and Strategy Alignment - scores by

The scores for each recommendation in the "Policy and Strategy Alignment" focus area are shown in Figure 5 and the underlying indicator scores for each recommendation are shown in Figure 6. In both cases, the country scores are compared with the European averages.

The "Policy and Strategy Alignment" focus area index for France is 0.60, almost aligned with the European average of 0.62. The country has performed better than the European benchmark in two of the five recommendations, distinguishing itself especially in the alignment between location data policy and wider data policy (Recommendation 2). Very good results



# How to use LIFO Search best practices



### ...look for applicable best practices from other countries in the country factsheets, the European State of Play and the EULF Blueprint...

Eleven countries report that most of their controllers and processors of public sector location data are fully aware of potential location data privacy<sup>18</sup> issues and compliant with the GDPR under a location perspective (<u>Recommendation 3</u>). In Belgium and Denmark, all controllers and processors of location data are fully aware and compliant. Specific processes have been established to comply with the rights of data subjects. This practice has become a point of strength for the whole sample of participating countries due to the overall advanced implementation status of the GDPR since its entry into force in 2018.

#### OWF

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applicable national standards or to a standards-based architecture (Recommendation 5).

Furthermore, several countries make no use of INSPIRE or other relevant (geospatial) standards in tender specifications.

3.2.2.2010/2020 Companson

The use of location information for policymaking is a key asset and used in most or all domains and cases in 10 countries out of 23 (Recommendation 4). However, as mentioned before, this means that such use is not yet systematic. Some cases of a strong push towards using location data for better and more informed policy making are linked to the outbreak of the CCVID-19 pandemic and to monitoring climate change impacts.

Only a minority of countries reported that the documents used for public sector procurements of location data and services make specific references.

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#### Annex I: EULF Best Practices

The EULF best practices are case studies and initiatives in different domains demonstrating the benefits of a consistent use and integration of location data and services in policy and digital public services. The table below lists the best practices and the recommendations they demonstrate. This is followed by a brief overview of each of the best practices. Some of the best practices are described further in factsheets available on the ISA website.

		EULF BLIJEPRINT RECOMMENDATIONS																			
BEST PRACTICES				Policy and Strategy Abgriment				Digital Government Integration				Standardisation and Reuse			Heturn on Investment			Governance, Partnerships and Capabilities			
No	Name	Ca	1	2.	3	4	-5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
01	A digital platform for location data in Flanders	BE	×			×		X		X				×				×		х	
02	IDO5 - cross border journey planner	TZ.							х				Ж	x				x		ж	
03	LoG-IN to the local economic knowledge base	+1		х		×							х	×				х			X
64	What's in Your Backyard for farmers	UK:	х						х				Х	×							
05	Radiological emergency response	DE				X						х		X							
	Property Total State of State of	444	114411	40.					141			24.1		44							

# How to use LIFO Identify recommended actions



...use the LIFO model to carry out self-assessments at a specific level (e.g. organisation, locality, policy area) and plan improvement actions (\*)...



#### How:

Analytical geo-reference data

- Use data for standard geographical areas (e.g. administrative and statistical units, post code areas, statistical grids, national parks) to support statistical and policy analysis
- Take account of the opportunities with INSPIRE for EU-wide analytical comparisons based on harmonised location-related data
- Ensure reference data semantics and standards are consistently applied, to support accurate and comprehensive assessments and help in clear decision making

Location based statistics and visualisation for policy

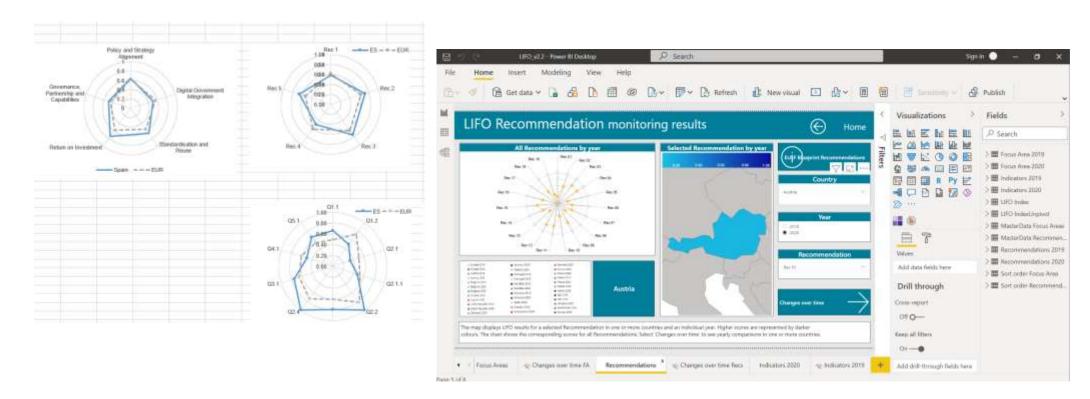
- Use location-based data and statistics as evidence to inform policymaking and monitor or evaluate policy outcomes. This location-based data may come from a variety of sources, such as sensors and mobile devices, or from mapping data/services (for example, geocoding)
- Take account of national / regional / local variations or variations by other geographic characteristics (e.g. urban/rural contexts, risk exposure to atmospheric pollution, noise and flooding in different locations, how a new road through an area can affect communities) to establish a balanced approach in policy formulation
- Use spatio-temporal analysis to highlight changes in policy indicators over time

(\*) Possible future LIFO capability

# How to use LIFO Monitor progress



...make interim and final measurements of progress by using the **LIFO analytical model** and / or the **dashboards** for self-assessment (\*)

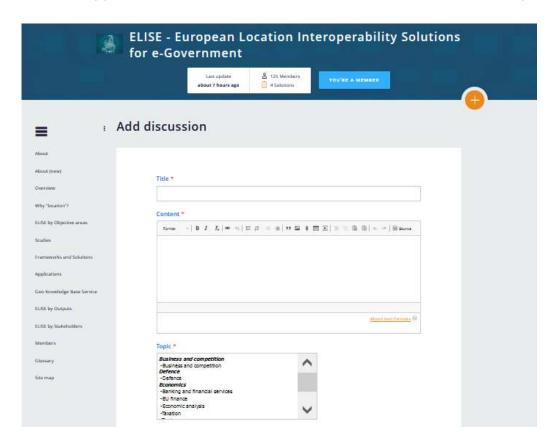


(\*) Possible future LIFO development. The LIFO model is currently available as annex to the European State of Play report

## How to use LIFO Share outcomes



...share outcomes of the process, discuss approaches and ask for advice from the ELISE community in Joinup by opening a **discussion** 



6 Q&A



### **Next ELISE Webinar**

- 24/01/2022 at 14:00 CET
  - Emerging Approaches for Data-Driven Innovation in Europe
  - https://joinup.ec.europa.eu/node/704912





### Stay tuned



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@eu location



eu-location@ec.europa.eu

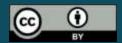


ELISE channel





# Thank you



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